# Notice of Funding Opportunity
# Strengthening Government through Civil Society Engagement

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| Announcement Type: | New Grant |
| Public Opportunity Title: | CARSI Small Grants Program: Strengthening Government through Civil Society Engagement |
| Catalog of Federal Domestic Assistance (CFDA) Listing: | 19.750 |
| Funding Amount: | $750,000 |
| Issuance Date: | April 14, 2020 |
| Deadline for Receipt of Questions: | May 15, 2020 at 5:00 PM local time (Belize) |
| Deadline for Submission of Applications: | June 3rd, 2020 at 11:59 PM Eastern time (Washington, D.C.) |
| Funding Activity Category: | Governance |
| Program Type: | U.S. Embassy in Belmopan, Belize |
| Grant Program: | Central America Regional Security Initiative (CARSI) |
| Assistance Type: | Grant |
| Eligibility Category: | U.S. Non-profit/non-governmental organizations (NGOs) having a 501(c)(3) status with the IRS or overseas-based NGOs, institutions of higher education, and public international organizations (PIOs); Belizean NGOs are strongly encouraged to apply. |
| Est. Project Start Date: | September 30, 2020 |
| Est. Project End Date: | Variable |
| Fiscal Year: | FY 2019 |
| Award Ceiling: | $250,000 |
| Award Floor: | $100,000 |
| Expected # of Awards Funded: | Three to Five |
| Cost Sharing Requirement: | No |

## EXECUTIVE SUMMARY

The U.S. Embassy in Belmopan, Belize announces a Notice of Funding Opportunity (NOFO) to strengthen democratic governance through civil society engagement. The U.S. Embassy in Belmopan intends to issue awards in an amount not to exceed $750,000 USD in FY 2019 Economic Support Funds (ESF), pending availability of funding. The anticipated start date for successful proposals is September 30, 2020. U.S. Embassy Belmopan anticipates funding three to five awards between the amount of $100,000 and $250,000 USD each for this NOFO. Applications are due on **June 3rd, 2020 at 11:59 p.m. Eastern time (Washington, D.C).**

This NOFO and submitted proposals should concentrate on S.O. 2.1 and 2.3 of the Results Architecture and focus on Civil Society Organizations (CSOs) working with national and/or local government, particularly in vulnerable and/or marginalized communities. The projects should strengthen the partnership between government and CSOs to (1) enhance public services, (2) curb human trafficking, or (3) promote anti-corruption, transparency, and accountability. Namely, the projects should foster collaboration among CSOs and government to strengthen, expand, or complement public service delivery, including education and health; to enhance the skills of the front line persons to identify and prevent human trafficking, and improve protection for its victims as well as increase public awareness of its impact; or to reduce corruption and promote transparency and accountability across all levels.

Funding awarded under this NOFO cannot be used for law enforcement or to train members of law enforcement.

U.S. Embassy Belmopan invites qualified U.S. non-profit/non-governmental organizations (NGOs) having a 501(c)(3) status with the IRS or overseas-based NGOs, U.S. and overseas-based public and private institutions of higher education, and public international organizations (PIOs) to apply.

U.S. Embassy Belmopan reserves the right to fund any or none of the applications submitted and will determine the resulting level of funding for each award. The authority for this NOFO is found in the Foreign Assistance Act of 1961, as amended.

Eligible organizations interested in applying are encouraged to read this NOFO thoroughly to understand the type of project sought and the application submission requirements and review process.

For further information, please contact:
U.S. Embassy Belmopan; BelmopanCARSIESF@state.gov; +501.822.4011 x4371

## NOTICE OF FUNDING OPPORTUNITY

U.S. Embassy Belmopan is seeking applications from U.S. NGOs having a 501(c)(3) status with the IRS, overseas-based non-profit/non-governmental organizations, institutions of higher education, and PIOs for a grant to implement a program titled *"Strengthening Government through Civil Society Engagement."* The authority for this NOFO is found in the Foreign Assistance Act of 1961, as amended. Applications are due on **June 3rd, 2020 at 11:59 p.m. eastern time (Washington D.C.)**.

Entities receiving grant agreements may use funds awarded to pay for all reasonable, allocable, and allowable expenses, both direct and indirect, that are related to the agreement and are in accordance with applicable cost standards (2 CFR 200 for U.S.- and overseas-based non-profit organizations, and universities; the Federal Acquisition Regulation (FAR) Part 31 48 CFR 31.2 for-profit organizations; and the Mandatory Standard Provision "Allowable Costs (APR 2011)" for public international organizations). Pursuant to 2 CFR 200.400g, it is U.S. Department of State policy not to award profits under assistance instruments. NOTE: overseas-based non-profit organizations are required under U.S. law and regulations to comply with the 2 CFR 200.

Subject to the availability of funds, U.S. Embassy Belmopan intends to award three to five grants in an amount not to exceed $750,000 total. Each award will be for an amount between $100,000 and $250,000. U.S. Embassy Belmopan will pay expenses under these grants from allocated funds, for a project period not to exceed two years. The anticipated start date for successful proposals is September 30, 2020. U.S. Embassy Belmopan reserves the right to fund any or none of the applications submitted and will determine the resulting level of funding for each award.

Eligible organizations interested in applying are encouraged to read this NOFO thoroughly to understand the type of project sought and the application submission requirements and technical review process.

**To be eligible for this award, the applicant must submit all required information in its application through Grants.gov (http://www.grants.gov), including the requirements found in any attachments to this Grants.gov opportunity.** Please contact Grants.gov for Applicant Support at 1-800-518-4726 and support@grants.gov with any submission problems. If applicant has persistent problems submitting through Grants.gov and Grants.gov Applicant Support cannot solve the issue, please email your submission to BelmopanCARSIESF@state.gov and include a screen shot of the issue on Grants.gov with any additional details. Emailed submissions will be considered on a select basis depending on the Grants.gov submission issues noted.

This NOFO consists of this cover letter and the following Sections:

1. Section I – Funding Opportunity Description
2. Section II – Award Information
3. Section III – Eligibility Information
4. Section IV – Application and Submission Instructions
5. Section V – Application and Review Information
6. Section VI – Agency Contacts

This funding opportunity is posted on Grants.gov and may be amended. See Section IV for further details. Potential applicants should regularly check the website to ensure they have the latest information pertaining to this NOFO. Applicants will need to have available or download the Adobe software program in order to view and save the Adobe forms properly. If you have difficulty registering on Grants.gov or accessing the NOFO, please contact the Grants.gov helpdesk at 1-800-518-4726 or via email at support@grants.gov for technical assistance.

It is the responsibility of the recipient of this NOFO document to ensure that the application has been received from Grants.gov in its entirety. U.S. Embassy Belmopan bears no responsibility for data errors resulting from transmission or conversion processes associated with electronic

submissions. The deadline for submission of applications is **June 3rd, 2020**, **11:59 PM Eastern time (Washington, D.C.).**

Submit any questions concerning this NOFO in writing to BelmopanCARSIESF@state.gov. The deadline for submission of questions for this NOFO is May 15, 2020, 5:00 PM local time (Belize). Responses to questions will be made available to all potential applicants through an additional document posted on www.grants.gov.

Issuance of this NOFO does not constitute an award commitment on the part of the U.S. government, nor does it commit the U.S. government to pay for costs incurred in the preparation and submission of an application. In addition, final award of any resultant grant agreement cannot be made until funds have been fully appropriated, allocated, and committed through internal U.S. Embassy Belmopan procedures. While it is anticipated that these procedures will be successfully completed, potential applicants are hereby notified of these requirements and conditions for award. Applications are submitted at the risk of the applicant. All preparation and submission costs are at the applicant's expense.

Sincerely,

Keith Gilges
Chargé d'Affaires, a.i.

## SECTION I – FUNDING OPPORTUNITY DESCRIPTION

### BACKGROUND

A secure and stable Central America contributes to producing a safer and more prosperous United States. Through the U.S. Strategy for Central America ("the Strategy"), of which the Central America Regional Security Initiative (CARSI) is a component, U.S. assistance seeks to secure U.S. borders and protect U.S. citizens by addressing the security, governance, and economic drivers of illegal immigration and illicit trafficking, and to promote fair and reciprocal trade in Central America. To promote improved governance, U.S. assistance in Central America supports anti-corruption efforts that improve the ease of doing business; strengthen the rule of law; promote strong institutions and government accountability; reduce impunity; and improve fiscal management by promoting efficient tax collection, civil society engagement, and institutional reform. The Strategy enhances the capabilities of government entities and civil society organizations to build more accountable, transparent, and effective public institutions. CARSI Economic Support Fund (ESF) small grants, such as this opportunity, provide programming to strengthen civil society's role in improving governance and supporting a professional, non-partisan civil service.

The Results Architecture (Section IV, Tab E) is the basis of U.S. government monitoring and evaluation for the Strategy. The Results Architecture is structured in accordance with the Strategy's three primary objectives (Prosperity, Governance, and Security) and corresponding sub-objectives (SO). It is the primary tool for tracking results, outcomes, and specific indicators. The Governance sub-objectives under the Strategy that these CARSI ESF funds will address is:

- **SO 2.1 – Professionalize civil service:** Host-nation governments create a competent civil service that provides non-partisan continuity and service; and/or
- **SO 2.3 – Governments uphold democratic values:** Central American civil society demand government accountability, without risk of reprisal, and can influence policy outcomes. Host-nation governments uphold the values and practices of liberal democracy; citizens hold their governments accountable for these actions.

CARSI assistance across the region supports a safer and more secure region where criminal organizations no longer wield the power to destabilize governments or threaten national and regional security and public safety. It also seeks to prevent the entry and spread of illicit drugs, violence, and transnational threats to countries throughout the region and to the United States. The five pillars of CARSI are:

1. Create safe streets for the citizens of the region.
2. Disrupt the movement of criminals and contraband within and among the nations of Central America.
3. Support the development of strong, capable and accountable Central American Governments.
4. Re-establish effective state presence and security in communities at risk.
5. Foster enhanced levels of security and rule of law coordination and cooperation among the nations of the region.

Solicitations under this NOFO must primarily reflect support for CARSI pillar three (strong,

capable, and accountable governments). Applicants must provide governance indicators to track results that correlate with CARSI pillar three.

Transparent, well-rounded governance depends on government accountability and an understanding of and respect for citizens' rights. Effective governance also depends on a professional civil service that provides non-partisan continuity and service delivery at all levels of government.

Communities, particularly in rural areas of Belize, face several challenges. For instance, local and national authorities have difficulty providing services to these communities especially victims of human trafficking due to their remote locations, which in turn leads to marginalization of those citizens and contributes to corruption at various levels. To overcome the risks posed by such challenges, this funding should support local, sustainable, community-based solutions to improve service delivery, economic development, and/or combat corruption and the perception of impunity. Communities have tremendous potential to respond to these challenges by leveraging existing government assistance and networking with private and non-profit initiatives and local government. Government alone cannot effect meaningful change- it requires the active participation of civil society and cooperation them and the government. Civil society organizations are in the best position to provide the needed linkages and to improve service delivery, democracy and governance through accountability and influence over outcomes.

To support further progress in Belize, the U.S. Department of State has allocated $750,000 USD in FY 2019 CARSI ESF to focus on SO 2.1 and 2.3 of the Results Architecture under the Strategy.

## PROJECT GOALS

Projects solicited under this NOFO will:

(a) Support the Government of Belize to create a competent civil service that provides non-partisan continuity and efficient service delivery.
(b) Support Belizean civil society demand for government accountability without compromise of human rights. Host nation-governments will uphold values and practices of liberal democracy.

## PROJECT OBJECTIVES

Proposals should specify the expected and sustainable results from projects receiving these funds. For example, results may indicate the number of government policies, programs, or services transformed or implemented; an improvement in government accountability; the effect on and number of vulnerable or marginalized communities and citizens impacted; or indicate other metrics of improvement in basic government services that impact citizens. All proposals should state clear objectives and specify plans to measure project performance and contributions in meeting objectives. Funds cannot be used to provide direct social services or support for law enforcement officers or forces.

Applicants should address **one or more** of the following project objectives:

**Objective 1:**

To enhance civil society and government partnership to improve local, municipal or central government services. Proposals should be oriented toward activities by civil society organizations working to leverage on government, private and civil society resources and networks to jointly strengthen, expand or complement the delivery of public services, particularly in areas related to education and health. Examples of activities may include training in counselling for community health workers in marginalized communities or improving school curricula and teacher trainings.

**AND/OR**

**Objective 2:**

To develop and strengthen mechanisms to curb human trafficking focusing on improved coordination and cooperation between key stakeholders to improve local, municipal, or central government services for vulnerable and/or marginalized populations, especially women. Proposals should be oriented toward enhancing the skills of civilian frontline persons to identify and prevent human trafficking and improve protection of victims of trafficking as well as increase the public's awareness of its impact. Examples of activities may include the creation of standardized protocols/procedures to enhance response systems for trafficking victims.

**AND/OR**

**Objective 3:**

To support civil society efforts in working with government to institute reforms to reduce corruption and impunity. Proposals should support the reduction of corruption and the promotion of transparency and accountability across all levels to create strong capable and accountable governments. Examples of activities may include projects intended to decrease corruption (including assistance towards implementing the UN Convention Against Corruption and Sustainable Development Goal 16); training for public officers; or developing anti-corruption awareness campaigns and reforms that advocate prevention of corruption.

## CROSS-CUTTING AND ADDITIONAL ACTIVITIES

### Utilize Local Resources and Expertise

Locally based projects involving community interaction with local civic and government leadership historically have had the best chances of success. Proposals that include the utilization of local resources and expertise are highly encouraged. Partnerships between civil society organizations also can increase the likelihood of sustainable impacts. International applicants must include collaboration with domestic organizations and institutions.

## DESIRED RESULTS AND REQUIRED OUTCOME INDICATORS

The applicant will develop a project-level Performance Monitoring plan (PMP) (see Section IV Tab B) with annual and end-of-project targets and results anticipated for key performance

indicators. U.S. Embassy Belmopan will regularly monitor project performance to assess achievement of project activities.

By the end of the project, applicants must demonstrate that the project has contributed to strengthened policies/procedures to improve government services and enhanced engagement between government and civil society that will be sustained beyond the project timeframe.

Project feasibility, potential impact, and performance will be assessed based on potential outcomes. Outcomes are changes that take place because of your organization's work – the differences that will have been made by delivering your objectives and achieving your outputs. For example, an outcome could be increased rates of a vulnerable population successfully accessing government services, improved productivity of government workers in targeted agencies or new policies/procedures instituted within your partner government agency.

Below are required outcome indicators for the project. The applicant is expected to identify targets for these indicators based on what it can reasonably achieve within the performance period of the project and based on the expected overall project results described above. Proposals are encouraged to set additional, project-specific outcome indicators.

| ***Required Indicator for Central America Strategy:*** | ***Required targets:*** |
|---|---|
| Number of civil society organizations strengthened to promote policy dialogue, advocate for change and/or serve as watchdogs on key issues. | TBD |
| Number of government service providers and civil society organizations that reduce corruption opportunities in service provision. | TBD |

Outputs are the results of what your organization does. For example, the number of participants who successfully complete a job-training course or received job placement through your activities are outputs. Below are examples of required output indicators.

| ***Example Output Indicators:*** | ***Required targets:*** |
|---|---|
| Platform developed to facilitate public requests for services. | 3 platforms |
| Women attend weekly individual counseling sessions. | 20 women |

The applicant should provide output and outcome indicators in addition to the required indicators listed above. Any data collection focused on individuals should be reported by gender, if possible.

The grantee will be required to collect baseline data for all the Performance Monitoring and Evaluation indicators during the first year of the project. In addition, certain terms included in the outcomes and indicators will need to be defined at the very beginning of the project so that it is possible to measure the change during and at the end of the project. Examples of such are "capacity," "spread effect," etc. Baseline information will be critical for both monitoring and evaluation of project progress and results.

**[END OF SECTION I]**

## SECTION II – AWARD INFORMATION

U.S. Embassy Belmopan expects to award three to five grant agreements based on this NOFO. The anticipated total federal funding amount is $750,000 USD. The period of performance for each award is a maximum of two years with an anticipated **start date** of September 30, 2020.

The U.S. government may issue one or more awards resulting from this NOFO to the responsible applicant(s) whose applications conforming to this NOFO are the most responsive to the objectives set forth in this NOFO. The U.S. government may: (a) reject any or all applications, (b) accept other than the lowest cost application, (c) accept more than one application, (d) accept alternate/revised applications, or (e) waive informalities and minor irregularities in applications received.

After a merit review panel, the U.S. government may make an award based on initial applications received, without discussions or negotiations. Therefore, each initial application should contain the applicant's best terms from a cost and technical standpoint. The U.S. government reserves the right (but is not obligated) to enter discussions with one or more applicants in order to obtain clarifications, additional detail, or to suggest refinements in the project description, budget, or other aspects of an application.

**[END OF SECTION II]**

## SECTION III – ELIGIBILITY INFORMATION

(1) Eligible Entities: Applicants that are eligible to apply are U.S. and overseas-based NGOs, non-profit educational institutions, and PIOs that can respond to the NOFO and be able to mobilize in a short period. A consortium of non-profits can apply together as long as there is one lead organization submitting the proposal. Belizean NGOs are strongly encouraged to apply.

To be eligible for a grant award, in addition to other conditions of this NOFO, organizations must have a commitment to non-discrimination with respect to beneficiaries and adherence to equal opportunity employment practices. Non-discrimination includes equal treatment without regard to race, religion, ethnicity, gender, and political affiliation.

Applicants are reminded that U.S. Executive Orders and U.S. law prohibits transactions with, and the provision of resources and support to, individuals and organizations associated with terrorism. It is the legal responsibility of the recipient to ensure compliance with these Executive Orders and laws. This provision must be included in any sub-awards issued under this grant award.

(2) U.S. Embassy Belmopan encourages applications from Belizean organizations and institutions, as well as potential new partners.

**[END OF SECTION III]**

## SECTION IV – APPLICATION AND SUBMISSION INSTRUCTIONS

**U.S. Embassy Belmopan urges prospective applicants to immediately confirm their organization has a current Data Universal Numbering System (DUNS) number as well as a current Central Contractor Registration (www.SAM.gov).**

Applicant organizations that do not have DUNS number, may obtain one at no cost by calling the toll-free DUNS request line at 1-866-705-5711 or visiting the D&B website at: https://iupdate.dnb.com/iUpdate/viewiUpdateHome.htm

NOTE: Organizations **MUST** obtain a DUNS number prior to completing the SAM.gov registry process. Please include the same registration information for both which will allow for a smoother registration process.

Applicant organizations can obtain assistance for SAM.gov registration by using the following link: https://www.fsd.gov or calling 1-866-606-8220 (U.S. calls) or 1-324-206-7828 (international calls).

NCAGE Code - Special Requirements for Non-U.S. Applicants:

Non-U.S. organizations must first obtain a North Atlantic Treaty Organization CAGE (NCAGE) Code from the appropriate source. Organizations may request an NCAGE code using the following link: https://eportal.nspa.nato.int/AC135Public/scage/CageList.aspx

### TECHNICAL FORMAT REQUIREMENTS

**For all application documents, please ensure:**

A. All pages are numbered, including budgets and attachments,
B. All documents are formatted to 8 ½ x 11 paper, portrait orientation only, and
C. All documents are single-spaced, 12-point Times New Roman font, with a minimum of 1-inch margins.

**Complete applications must include the following for proposal submissions:**

1. **Completed Cover Sheet**, which includes a project title, name of the solicitation organization, and Data Universal Numbering System (DUNS). (See Section VI, Tab F)

2. **Completed and signed SF-424 and SF-424a**, submitted to Grants.gov, as well as, if applicable, your organization's most recent audit.

3. **Table of Contents** (not to exceed one [1] page in Microsoft Word) that includes a page-numbered contents page, including any attachments.

4. **Executive Summary** (not to exceed two [2] pages in Microsoft Word) that includes:
   a) The target cities, towns, villages, or areas,
   b) Name and contact information for the project's main point of contact,
   c) A statement of work or synopsis of the project, including a concise breakdown of the project's objectives, activities, and expected results,
   d) The total amount of funding requested and project length, and

e) A brief statement on how the project is innovative, sustainable, and will have a demonstrated impact.

5. **Proposal Narrative** (not to exceed ten [10] pages in Microsoft Word). Please note the ten-page limit does not include the Table of Contents, Executive Summary, Attachments, Detailed Budget, and Budget Narrative or negotiated indirect cost rate agreement (NICRA). Applicants are encouraged to submit multiple documents in a single Microsoft Word file (i.e., Table of Contents, Executive Summary, Proposal Narrative, and Budget Narrative in one file).

6. **Budget Narrative** (preferably in Microsoft Word) that includes an explanation and justification for each line item in the detailed budget spreadsheet, as well as the source and a description of all cost-share offered. For ease of review, U.S. Embassy Belmopan recommends applicants prepare the budget narrative as presented in the detailed budget. Personnel costs should include a clarification of the roles and responsibilities of key staff and percentage of time devoted to the project. The budget narrative should communicate to U.S. Embassy Belmopan any information that might not be readily apparent in the budget and does not simply repeat the words stated numerically in the budget. Please see Section IV Tab C.

7. **Detailed Line-Item Budget** (in Microsoft Excel) that includes three [3] columns including the request to U.S. Embassy Belmopan, any cost sharing contribution, and total budget (see below for more information on budget format Tab C). A summary budget should also be included using the OMB approved budget categories (see SF-424 as a sample). ***Costs must be in U.S. dollars*.**

8. **Attachments** (not to exceed nine [9] pages total, preferably in Microsoft Word) that include the following in order:
   a) Page 1-2: Project Monitoring Plan (see Section IV TAB B for more information on this section).
   b) Page 3: Roles and responsibilities of key project personnel with short bios that highlight relevant professional experience. This relates to the organization's capacity. Given the limited space, CVs are not recommended for submission.
   c) Page 4: Timeline of the overall proposal. Components should include activities, evaluation efforts, and project closeout.
   d) Page 5-7: Supporting Documentation of Government Partnership. Attachments may include letters of support, memoranda of understanding (MOU)/agreement, etc.

9. If your organization has a NICRA and will include NICRA charges in the budget, your latest NICRA must be included as a .pdf file. This document will not be reviewed by the Embassy, but rather used by project and grant staff if the submission is recommended for funding and therefore does not count against the submission page limitations, as described above. If your proposal involves sub-grants to organizations charging indirect costs, please submit the applicable NICRA also as a .pdf file (see below for more information on indirect cost rates). Specify if your organization elects to charge the de minimis rate of 10% of the modified total direct costs (MTDC).

Note: U.S. Embassy Belmopan retains the right to request additional documentation for those items not included on this form.

## INFORMATION ON STANDARD FORMS

Please see Section IV Tab D for instructions for completion of Standard Forms 424, 424A, and 424B.

## ADMINISTRATIVE REQUIREMENTS, COST PRINCIPLES AND AUDIT REQUIREMENTS FOR FEDERAL AWARDS

Organizations should be familiar with 2 CFR 200 on cost accounting principles. For a copy of the Code of Federal Regulations, go to http://www.ecfr.gov/cgi-bin/text-idx?tpl=/ecfrbrowse/Title02/2cfr200_main_02.tpl. Non-U.S. based non-profit organizations are legally required to comply with 2 CFR 200. Public international organizations retain their privileges and immunities as such but are encouraged to address requirements in outlined in 2 CFR 200.

## AUDITS

**The applicant's proposal should include the cost of an audit that**:

1. Complies with the requirements of 2 CFR 200 Subpart F "Audit Requirements;"
2. Complies with the requirements of American Institute of Certified Public Accountants (AICPA) Statement of Position (SOP) No. 92-9, "Audits of Not-for-Profit Organizations Receiving Federal Awards;"
3. Complies with AICPA Codification of Statements on Auditing Standards AU Section 551, "Reporting on Information Accompanying the Basic Financial Statements in Auditor-Submitted Documents," where applicable. When the U.S. Department of State is the largest direct source of Federal financial assistance (i.e., the cognizant Federal Agency) and indirect costs are charged to Federal grants, a supplemental schedule of indirect cost computation is required;
4. A non-Federal entity that expends $750,000 USD or more during the non-Federal entity's fiscal year in Federal awards must have a single or project-specific audit conducted for that year in accordance with the provisions of 2 CFR 200 subpart F.
   *The audit costs shall be identified by 2 CFR 200.425.*

## INDIRECT COST-RATE

An organization with a NICRA negotiated with a cognizant Federal government agency other than the U.S. Department of State must include a copy of the cost-rate agreement. Applicants should indicate in the proposal budget how the rate is applied and if any of the rate will be cost-shared. Per 2 CFR 200.414 any non-Federal entity that has never received a NICRA, except for those non-Federal entities described in Appendix VII to Part 200—States and Local Government and Indian Tribe Indirect Cost Proposals, paragraph D.1.b, may elect to charge a de minimis rate of 10% of modified total direct costs (MTDC) that may be used indefinitely. As described in 2 CFR 200.403, factors affecting allowability of costs, costs must be consistently charged as either indirect or direct costs but may not be double-charged or inconsistently charged as both. If chosen, this methodology once elected must be used consistently for all Federal awards the non-Federal entity chooses to negotiate for a rate, which the non-Federal entity may apply to do at any time.

## TAB A: PROPOSAL GUIDELINES

**Proposals should include the following components:**

- Introduction and Problem Statement
- Planned Activities
- Indicators

**Problem Statement and Rationale:** Describe the problem and how the project will achieve or contribute to achieving a sustainable solution and a measurable outcome. The applicant should explain the extent of existing assistance within the particular geographic area, and how the proposed intervention may complement (or differ from) other similar interventions. The applicant should also explain, as necessary, the experience and qualifications it brings to the project. The rationale should also reflect an understanding of the priorities and policies of the U.S. Embassy Belmopan or program with which this proposal is associated.

**Planned Activities and Indicators:** Describe the planned activities and relevant stakeholders for implementation. The applicant should highlight key stakeholders and their expected role in the project, along with any contingencies. The applicant should list assumptions/risks that the ultimate success of the project depends on. Examples could include geographic location, coordination efforts with other international organizations, or political will from host governments, private sector, and NGOs. As appropriate, limited contingency possibilities should be included in the proposal, in case the initial planning assumptions are not met. Example of a planned activity and contingency:

| **Planned Activity** | **Contingency** |
|---|---|
| Energy efficiency workshops in collaboration with the government of Mexico and other representatives from the Latin America region, focused on raising awareness of energy efficiency standards. | If government of Mexico doesn't engage at the expected level, project team will look to other regional stakeholders, to assist in convening key stakeholders. |

## TAB B: PROJECT MONITORING PLAN

Incorporating a well-designed monitoring component into a project is one of the most efficient methods of documenting the progress and potential success of a project. Proposals should include a methodology to survey beneficiaries before and after activities occur to measure quantitative and qualitative progress. Successful monitoring depends on the following:

- Setting objectives that are specific, measurable, attainable, results-focused, and placed in a reasonable time frame (SMART);
- Linking project activities to stated objectives;
- Defining the baseline data; and
- Developing key performance indicators that measure realistic progress towards the objectives.

U.S. Embassy Belmopan expects implementing organizations to track participants or partners as appropriate and respond to key assessment questions, including satisfaction with the project/training, information learned as a result of the project/training, changes in attitude and behavior as a result of the project, and effects of the project on institutions in which participants work or with whom participants partner. Applicants should include the monitoring and evaluation process in their timeline.

The grantee will be required to provide reports with an analysis and summary of their findings, both quantitative and qualitative, in regular progress reports to U.S. Embassy Belmopan.

The monitoring plan should include, at a minimum, the following elements:

- A results "Logic Model" planning document (see sample on page 16).
- Indicators, as described below (page 16), as well as details on how each indicator will be measured, frequency of the measurements, units of measure, etc. Provide indicators at the output and outcome levels. Monitoring plans should include a chart component that clearly delineates indicators and targets. **All indicators must include measurable, numerical targets.**
- Establish, where possible, performance baseline data and expected performance targets for each indicator/outcome. In some cases, the baseline may be zero.
- Describe monitoring tools, such as rapid assessment surveys, site visits, key stakeholder interviews, etc., that will be used.
- Plans should describe how the project's impact and effectiveness will be monitored throughout the project.

**Sample Evaluation Plan**

| **Activity: Training Course** | | | | | | |
|---|---|---|---|---|---|---|
| **Indicator Type** | **Indicator Name** | **Source** | **Target FY20Q1** | **Results FY20Q1** | **Target FY21Q2** | **Results FY21Q2** |
| Output | # of government workers trained | Training records | 10 | | 20 | |
| Outcome | Improved level of support provided as a result of participants' direct or indirect participation in training | Project reporting | | | | |
| **Activity: Government Roundtable** | | | | | | |
| **Indicator Type** | **Indicator Name** | **Source** | **Target FY20Q1** | **Results FY20Q1** | **Target FY21Q2** | **Results FY21Q2** |
| Output | xxx | | | | | |
| Outcome | yyy | | | | | |

**Sample "Logic Model" Planning Tool**

A Logic Model is a useful tool for planning; and utilized when designing monitoring and evaluation methodology and frameworks. Note key to the model are the outcomes, outputs, and activities that should have a clearly defined link. They should include numerical, measurable targets.

**Output Indicators,** otherwise known as deliverables, associated with the agreement, should be included. Unlike process indicators, outputs are what is produced, and are often tangible. At this level, it is the measurement of ability, knowledge, skills, or access. All indicators must include targets. Example of an output indicator involving the same participants:

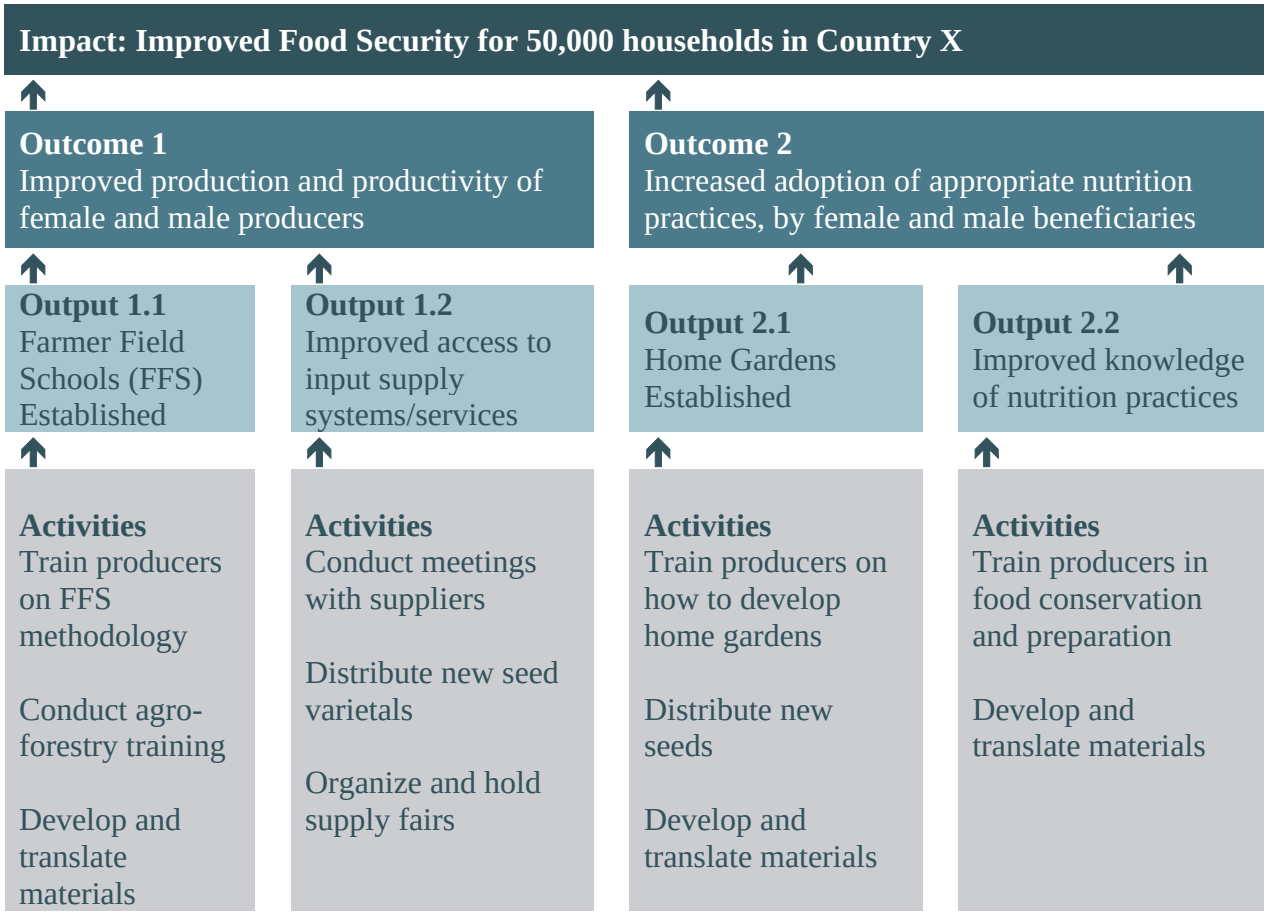
| | |
|---|---|
| **Output Indicator** | 80 percent of participants demonstrate at least 75 percent cognizance of efficiency standards |

**Outcome Indicators** measure the change in system or behavior or practice. Expected outcomes are the results that come from a series of activities that are necessary to achieve impact. All indicators must include targets. Example of an outcome indicator:

| | |
|---|---|
| **Outcome Indicator** | 30 percent of efficiency standards being implemented in a participant's country as a result of participant's participation. |

All indicators **must** include measurable, numerical targets that should serve as the foundation for monitoring and evaluation efforts. Ultimately, proposed activities and achievement of indicator targets will lead to impact.

**Example:**




Please note that particularly when the expected outcome or impact is "improved XXX," it is critical to set a baseline and expected improvement. For example, in the chart above, Outcome 1 "Improved production and productivity of female and male producers" would need to define the production and productivity at the start of the project (or use some other baseline data), then define a percent increase desired.

## TAB C: BUDGET GUIDELINES

Complete budgets will provide a detailed line-item budget outlining specific cost requirement for proposed activities. A minimum of three columns should be used to delineate the Embassy funding request, cost-share by applicant, and total project funding. Complete applications will include a budget narrative to clarify and justify individual line-items (i.e. calculations of how the costs were derived per month or year, their necessity, and overall contribution to the project's cost-effectiveness).

The three-column proposal line item budget should include the following components, in the suggested format below:

| | **Unit Cost** | **Proposal Request** | **Cost Share** | **Total** |
|---|---|---|---|---|
| **A. PERSONNEL** | | | | |
| a) Primarily Headquarters-Based Personnel | | | | |
| -H.Q.-based project -dedicated staff salary (X months)<br>-H.Q.-based administrative staff salary (X months) | | | | |
| b) Primarily Field-Based Personnel | | | | |
| -Field-based Country Director salary (x months or year)<br>-Field-based Project Assistant salary (x months or year) | | | | |
| **Subtotal Personnel** | | | | |
| **B. FRINGE BENEFITS** | | | | |
| a) Primarily H.Q.-Based Fringe Benefits | | | | |
| -H.Q.-based project -dedicated staff fringe (X months)<br>-H.Q.-based administrative staff fringe (X months) | | | | |
| b) Primarily Field-Based Fringe Benefits | | | | |
| -Field-based Country Director fringe (x months or year)<br>-Field-based Project Assistant fringe (x months or year) | | | | |
| **Subtotal Fringe Benefits** | | | | |
| **C. TRAVEL** | | | | |
| a) Monitoring Travel | | | | |
| -Monitoring Trip: H.Q. to field (X)<br>-Per diem (X days) | | | | |
| b) Field Travel | | | | |
| Activity 1: Workshop<br>-Staff Travel (# staff)<br>-Staff Per Diem (X days)<br>-Participant Travel (# participants) | | | | |
| -Participant Per Diem (X days) | | | | |
| Activity 2: Town Hall Meeting<br>-Staff Travel (# staff)<br>-Staff Per Diem (X days)<br>-Participant Travel (# participants)<br>-Participant Per Diem (X days) | | | | |
| **Subtotal Travel** | | | | |
| **D. EQUIPMENT** | | | | |

| | | | | |
|---|---|---|---|---|
| a) Primarily H.Q.-Based Equipment (if applicable) | | | | |
| -H.Q.-equipment (if applicable) | | | | |
| d) Primarily Field-Based Equipment | | | | |
| -Field-equipment | | | | |
| **Subtotal Equipment** | | | | |
| **E. SUPPLIES** | | | | |
| a) Primarily H.Q.-Based Supplies (if applicable) | | | | |
| -Printing and Photocopying (X months) | | | | |
| b) Primarily Field-Based Supplies | | | | |
| -Markers and dry erase board<br>-Telephone (X months)<br>-Office Supplies (X months) | | | | |
| **Subtotal Supplies** | | | | |
| **F. CONTRACTUAL** | | | | |
| a) Subgrants | | | | |
| -Local Subgrantees (X subgrants) | | | | |
| b) Consultant Fees | | | | |
| -Media Specialist/Honoraria (X days/hours)<br>-Independent M & E specialist<br>-Translation Fees (X pages) | | | | |
| **Subtotal Contractual** | | | | |
| **G. CONSTRUCTION** | | | | |
| **H. OTHER** | | | | |
| a) Other Direct Costs | | | | |
| -Field Office Rent (X months) | | | | |
| **Subtotal Other** | | | | |
| **I. TOTAL DIRECT CHARGES (Sum of A-H Subtotals)** | | | | |
| **J. INDIRECT CHARGES** | | | | |
| a) Indirect Costs/NICRA (X% of costs) | | | | |
| **Subtotal Indirect Charges** | | | | |
| **K. TOTAL COSTS (Sum I-J)** | | | | |

**Note: This budget template is designed to serve as an example of the format for complete budget submissions and is NOT exhaustive. Please utilize the downloadable template from Grants.gov.** Individual line items included in each applicant's budget should reflect specific project activities. (pax = participants)

**Before grants are awarded, U.S. Embassy Belmopan reserves the right to reduce, revise, or increase proposal budgets in accordance with the needs of U.S. Embassy Belmopan's project and availability of funds.**

As mentioned above, the detailed budget should also include an accompanying budget notes document that explains and justifies each line item, in the suggested format below:

**LINE-ITEM BUDGET**

**A. Personnel:** Identify staffing requirements by each position title and brief description of duties. For clarity, please list the annual salary of each position, percentage of time and number of months devoted to the project. **(e.g., Administrative Director: $30,000/year x 25% x 8.5 months**; calculation: $30,000/12 = $2,500 x 25% x 8.5 months = $5,312.).

**B. Fringe Benefits:** State benefit costs separately from salary costs and explain how benefits are computed for each category of employee - specify type and rate.

**C. Travel:** Staff and any participant travel:
1. International airfare
2. In-country travel
3. Domestic travel in Country X., if any
4. Per diem/maintenance includes lodging, meals and incidentals for both participant and staff travel. Rates of maximum allowances for United States and foreign travel are available from the following website: http://www.policyworks.gov. Per diem rates may not exceed the published U.S. government allowance rates; however, institutions may use per diem rates lower than official government rates.
5. "Staff" refers to grantee staff only, and not sub-grantee staff or contractors

**D. Equipment:** Please provide justification for any equipment purchase/rental, defined as tangible personal property having a useful life of more than one year and an acquisition cost of $5,000 or more.

**E. Supplies:** List items separately using unit costs (and the percentage of each unit cost being charged to the grant) for photocopying, postage, telephone/fax, printing, and office supplies (e.g., Telephone: $50/month x 50% = $25/month x 12 months).

**F. Contractual**:
1. **Sub-grants** - For each sub-grant/contract please provide a detailed line-item budget breakdown explaining specific services. Please provide a sub-grant budget using the approved OMB budget format. (See Tab C: Budget Guidelines, above.)
2. **Consultant Fees** - For example lecture fees, honoraria, travel, and per diem for outside speakers or independent evaluators: list number of people and rates per day (e.g., 2 x $150/day x 2 days).

**G. Other**: These will vary depending on the nature of the project. The inclusion of each should be justified in the budget narrative. All costs must be allowable, allocable, and reasonable, and consistent with OMB guidelines. Line items such as "Miscellaneous," "Contingency Fund," and "Reserve Fund" are permissible but must comply with the cost principles and include justification.

**H. Indirect Charges** - See 2 CFR 200.414, "Indirect Costs"
1) If the organization has an indirect cost-rate agreement with the U.S. government, please include a copy of this agreement. Please specify if your organization elects to charge the de minimis rate of 10% of the modified total direct costs. This does not count against submission page limitations.
2) If the organization is charging an indirect rate, please indicate how the rate is applied to direct administrative expenses, to all direct costs, to wages and salaries only, etc.

3) Do not include indirect costs against participant expenses in the proposal budget, as the embassy generally will not pay for these costs.

**Cost Share/Cost-Effectiveness –** Cost sharing is not required. Explanation of contributions should be included, whether cash or in-kind. Assign a monetary value in U.S. dollars to each in-kind contribution. If the proposed project is a component of a larger program, identify other funding sources for the proposal and indicate the specific funding amount to be provided by those sources. In addition, it is recommended that budget narratives address the overall cost-effectiveness of the proposal, including leveraging of institutional or other resources. Cost sharing or matching refers to a portion of project or program cost that is not borne by the Federal government. Applicants must follow the cost-sharing or matching policy as stipulated in 2 CFR 200.306. Cost sharing amounts proposed will be incorporated as part of the allowable budget items. If selected for an award, the organization will have to provide the minimum amount of cost-sharing as stipulated in the budget approved by the Grants Officer. If the organization does not meet its cost-share amount stipulated in the approved budget by the end of the period of performance the Embassy will have the option to: (1) reduce its contribution in proportion to the organization's contribution in the event that it does not provide the minimum amount of cost sharing stipulated in the budget or (2) hold the organization accountable for the amount specified in the approved budget.

**BUDGET CONDITIONS AND RESTRICTIONS:**

The Embassy does not pay for the following:

- Publication of materials for distribution within the United States;
- Administration of a project that will make a profit;
- Expenses incurred before or after the specified dates of award period of performance (unless prior written approval received);
- Projects designed to advocate policy views or positions of foreign governments or views of a particular political faction;
- Alcoholic beverages;
- Costs of entertainment, including amusement, diversion, and social activities and any associated costs are unallowable, except where specific costs that might otherwise be considered entertainment have a programmatic purpose and are authorized either in the approved budget for the Federal award or with prior written approval of the Federal awarding agency;
- Purchase of land;
- Construction;
- Direct social support; or
- Support for law enforcement officials or security forces.

The Embassy may make conditions and recommendations on proposals to enhance proposed projects. Conditions and recommendations are to be addressed by the applicant before approval of the award. To ensure effective use of U.S. Embassy Belmopan funds, conditions or recommendations may include requests to increase, decrease, clarify and/or justify costs.

## TAB D: GUIDELINES FOR STANDARD FORMS

SF-424 - **Complete all fields except fields noted as "Leave Blank" below.**
Link to form: http://apply07.grants.gov/apply/forms/sample/SF424_2_1-V2.1.pdf

1. Type of Submission: Application
2. Type of Application: New
3. Date Received: Leave blank. This will automatically be assigned
4. Applicant Identifier: Leave blank

5a. Federal Entity Identifier: Leave blank
5b. Federal Award Identifier: Leave blank

6. Date Received by State: Leave blank. This will automatically be assigned
7. State Application Identified: Leave blank. This will automatically be assigned

8a. Enter the legal name of the applicant organization.
8b. Employer/Taxpayer ID Number: N/A.
8c. Organizational DUNS: Organizations can request a DUNS number at http://fedgov.dnb.com/webform
8d. Enter the full address of the applicant
8e. Enter the name of the primary organizational unit (and department or division, if applicable) that will undertake the assistance activity, if applicable
8f. Enter the name, title, organization, and contact information of person to be contacted on matters involving this application

9. Select an applicant type (type of organization)
10. Enter: U.S. Embassy Belmopan
11. Enter: N/A
12. Enter the Funding Opportunity Number and title. This number will already be entered on electronic applications.
13. Enter the Competition Identification Number and title. This number will already be entered on electronic applications.
14. Areas Affected by Project: List the country or countries where project activities will take place in alphabetical order.
15. Enter the title of the proposed project (if necessary, delete pre-printed wording)

16a. Enter congressional district of Applicant.
16b. Enter: 00; Program: Leave blank

17. Enter a start date of September 2020 and a projected end date

18a. Enter the amount requested for the project under "Federal"
18b. Enter any cost-share under "Applicant"

19. Enter "c"
20. Select the appropriate box. If you answer "yes" to this question you will be required to provide an explanation.
21. Enter the name, title, and contact information of the individual authorized to sign for the application.

SF-424A - **Please review the detailed instructions below <u>BEFORE</u> completing this form online.**
Link to form: http://apply07.grants.gov/apply/forms/sample/SF424A-V1.0.pdf

**Section A - Budget Summary - Complete Row 1**

1a. Enter: CARSI Program (This is the only grant program that needs to be entered)
1b. Enter: N/A
1c-d. Leave these fields blank
1e. Enter the amount of federal funds you are requesting for this project
1f. Enter the amount of any other funds you will receive towards this project
1g. Enter the total cost of this project

**Rows 2, 3, and 4 should be left blank.**

**Section B - Budget Categories – Enter total project costs in each category in Column 1 as described below. In Column 5, the form should automatically show the sum. Columns 2, 3, and 4 should be left blank.**

6a-h. Enter the amount for each object class category (Include cost share).
6i. Enter the sum of 6a-6h
6j. Enter any indirect charges
6k. Enter the sum of 6i and 6j
7. Enter any program income that will be earned as a result of the project. If there is none leave this section blank.

**Section C - Non-Federal Resources** (Only complete this section if your project includes an applicant cost share or funds from other sources-cost share is not required)

8a. Grant Program – enter: U.S. Embassy Belmopan
8b. Enter the cost share amount
8c. Enter the amount of any other funding sources for this project
8d. Leave blank
8e. Enter the total amount for all non-federal resources (the form should automatically show this sum)

**Rows 9, 10, and 11 should be left blank.**

**Section D - Forecasted Cash Needs**

13. In the first column enter the amount of federal funds expected to be expended in the project's first year. Forecasted cash needs by quarter are not required.
14. In the first column, enter the amount of non-federal funds expected to be expended in the project's first year. Forecasted cash needs by quarter are not required.
15. In the first column, enter the sum of 13 and 14 (the form should automatically show this sum). Forecasted cash needs by quarter are not required.

**Section E - Budget Estimates of Federal Funds Needed for Balance of the Project**

16a. Under Grant Program enter: CARSI Program
16b. Enter the amount of federal funds expected to be expended in year two of the project.
16c. Enter the amount of federal funds you expect to be expended in year three of the project.
16d. and 16e. Leave blank

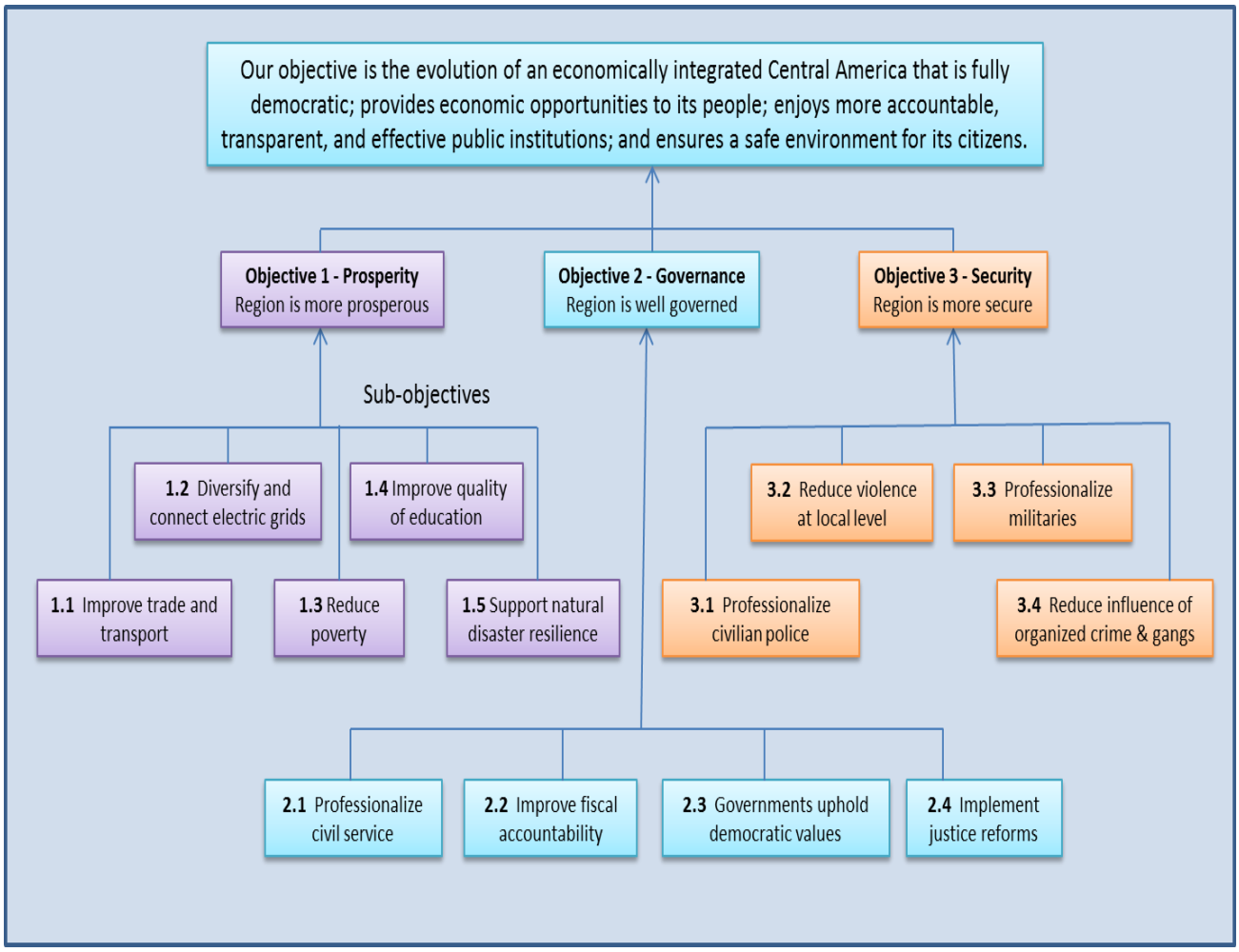
**Rows 17, 18, 19 should be left blank.**

20. Enter the total amount for each year. (The form should automatically show this sum.)

**Section F - Other Budget Information**

21. Enter: Direct Charges **– Leave Blank**
22. Enter: Indirect Charges – If Indirect Charges are shown in Section B 6, enter the type of Indirect Rate used (Provisional, Predetermined, Final, or Fixed)
23. Enter any comments

## TAB E: U.S. STRATEGY FOR CENTRAL AMERICA RESULTS ARCHITECTURE



**TAB F: CARSI Economic Support Funds Project Proposal Cover Sheet**

Country: **BELIZE** Project No. (To be assigned by U.S. Embassy)

Date of Submission: _____

Project Title: _____

Name of Organization: _____

Mailing Address: _____

Street Address: _____

Telephone: _____ Fax: _____

Alternate Telephone: _____ E-Mail: _____

Principal Officer: _____ (name and position)

Project Contact: _____ (name and position)

Proposed Project Duration (not more than two years): _____

**FINANCES:**

Total ESF Funds Requested _____ (US$)
Total Cost Share *(optional)* _____ (US$)
Total Project Cost _____ (US$)

The following items are required in your proposal:

____ Cover Sheet (This page filled in)
____ Completed and signed SF-424, SF-424a and SF424b, submitted to www.Grants.gov
____ Table of Contents
____ Executive Summary
____ Proposal Narrative
____ Budget Narrative
____ Detailed Line-Item Budget
____ Additional attachments: Organizational Capability; Project Monitoring Plan; Resumes of Key Persons; Proof of Organization's Legal Status; Letter of Support from Government agency (ies) you will be partnering with

**[END OF SECTION IV]**

## SECTION V – APPLICATION REVIEW INFORMATION

The technical applications will be evaluated in accordance with the technical review criteria set forth below. Applicants shall organize the narrative sections of their technical applications in the same order as the selection criteria. Technical evaluation of applications will be based on the extent and appropriateness of proposed approaches and feasibility of achieving the strategic objectives, in accordance with the following criteria.

If award is not made on the initial applications, U.S. Embassy Belmopan may request clarification and supplemental materials from applicants whose applications have a reasonable chance of being selected for award. The entry into discussion is to be viewed as part of the technical review process and shall not be deemed by U.S. Embassy Belmopan or the applicants as indicative of a decision or commitment upon U.S. Embassy Belmopan to make an award to the applicants with whom discussions are being held.

## I. TECHNICAL REVIEW CRITERIA

A technical review committee, using the criteria shown in this Section, will assess the technical applications. The various functional elements of the technical criteria are assigned weighted scores, so that the applicants will know which areas require emphasis in the preparation of applications.

Where applications are considered technically essentially equal, cost may be the determining factor. Applicants should note that these criteria serve as the standard against which all applications will be reviewed and serve to identify the significant matters which applicants should address in their applications.

The relative importance of each criterion is indicated by the number of points assigned. A total of 100 points is possible.

**Quality of Project Idea Rating (Total Possible 20) – Rating:**

1. Responsive to the solicitation (4 points)
2. Appropriate in the country/regional context (4)
3. Exhibits originality, substance, and precision (4)
4. Prioritizes innovation, but is feasible (4)
5. In countries where similar activities are already taking place, provides an explanation as to how new activities will not duplicate or merely add to existing activities (4)

**Project Planning/Ability to Achieve Objectives Rating (Total Possible 25) – Rating:**

- Includes a clear articulation of the proposed program activities' expected contributions to the overall program objectives (3)
- Each activity is clearly developed and detailed (3)
- Provides a comprehensive quarterly work plan for project activities that demonstrates substantive undertakings within the logistical capacity of the organization (3)
- Objectives are clear, specific, attainable, measurable, results-focused, and placed in a reasonable time frame (3)
- Addresses how the program will engage or obtain support from relevant stakeholders and identifies local partners where appropriate (3)

- Describes the division of labor among the direct applicant, any partners and any potential sub-grantees (2)
- Proposal clearly articulates understanding of the security situation/operating environment and plans for ensuring safety of participants (2)
- Includes contingency plans for potential difficulties in executing the original work plan (6)

**Project Monitoring Plan (Total Possible 20) - Rating:**

- The Project Monitoring Plan includes:
  - Narrative explaining how monitoring and evaluation will be carried out and who will be responsible for monitoring and evaluation activities (7)
  - Table listing by project objectives the output- and outcome-based performance indicators with baselines and (yearly and cumulative) targets; data collection tools; data sources; types of data disaggregation, if applicable; and frequency of monitoring and evaluation (9)
  - Logic model that includes outcomes, outputs, and activities that specify measurable numerical targets (4)

**Cost Effectiveness (Total Possible 15) - Rating:**

- The overhead and administration of the proposal, including salaries and honoraria, are explained and justified for the work involved (5)
- All budget items are necessary, appropriate and linked to project objectives (5)
- Personnel costs are reasonable for the work involved (5)
- NOTE: Cost share is not required. Applicants may offer cost share, however, cost share will not be considered or factored in when proposals are reviewed.

**Multiplier Effect/Sustainability of Impact Rating (Total Possible 10) - Rating:**

- Clearly delineates how elements of the project will have a multiplier effect (5)
- Clearly delineates how impact will be sustainable beyond the life of the grant (5)

**Institution's Record and Capacity Rating (Total Possible 10) - Rating:**

- The proposal demonstrates an institutional record of successful programs in the proposed country, the content area (e.g., media, access to justice), or other (describe) (4)
- Personnel and institutional resources are adequate and appropriate to achieve the project's objectives (2)
- Roles, responsibilities, and brief bios/resumes are included for primary staff, and demonstrate relevant professional experience (2)
- Applicant is a current/past Embassy grantee where performance: (2)
  - Was/is on target
  - Showed/shows responsible fiscal management

OR

- The proposal is from a NEW APPLICANT and proposal: (2)
  - Demonstrates capacity for responsible fiscal management
  - Illustrates success in similar sized projects

## COST REVIEW

Cost will be assessed for realism, reasonableness, allowability, allocability, and cost-effectiveness. The pre-award assessment of cost effectiveness will include an examination of the application's budget detail to ensure it is a realistic financial expression of the proposed project and does not contain estimated costs that may be unallocable, unreasonable, or unallowable. Applications that have more efficient operational systems that reduce operation costs will be favorably considered.

Applications that maximize direct activity costs including cost sharing and that minimize administrative costs are encouraged. Other considerations are the completeness of the application, adequacy of budget detail and consistency with elements of the technical application. In addition, the organization must demonstrate adequate financial management capability, to be measured by a responsibility determination.

**[END OF SECTION V]**

## SECTION VI – AGENCY CONTACTS

Any prospective applicant desiring an explanation or interpretation of this NOFO must request it in writing by the deadline for questions specified in the cover letter to allow a reply to reach all prospective applicants before the submission of their applications. Any information given to a prospective applicant concerning this NOFO will be furnished promptly to all other prospective applicants as an amendment of this NOFO, if that information is necessary in submitting applications or if the lack of it would be prejudicial to any other prospective applicants.

Any questions or comments concerning this NOFO must be submitted via email to BelmopanCARSIESF@state.gov by May 15, 2020.

**[END OF SECTION VI]**