

**Questions and Answers for
Police Athletic League
OFOP0001256
Date: December 1, 2023**

Question 1:

Should the M&E Plan include a specific plan for monitoring each program/component for each area served under the PAL? If so, should indicators related to each component by Zone be included in the change map document (e.g., user satisfaction level by component for each Zone)?

INL Response: The answer is yes, with a general M&E responding to the main goals and objectives of the project which seek to be institutionalized within the PNC. Yes, the indicators should be included in the change map document.

Currently, INL is already working directly with the PNC with other Crime Prevention programs that have been expanded Nationwide this year 2023. These are school programs in high-risk red zones areas where the PNC work their delegations from each department. There are 28 PNC delegations nationwide in Guatemala (e.g Police Explorers and Police your friend). Each PNC delegation and their instructors keep a M&E spreadsheet to track of each program (e.g. Delegation zone, Instructors name, name of school, class given, numbers of students, their age, boy or girl) and this information is reported every month to the PNC and INL to keep track of advancements). In your case the M&E should incorporate outcome indicators to track continuity of the program quarterly, PNC perception, map change, performance indicators and monitoring.

Question 2:

Should a system be established for the participation of the private and public sectors or only the private sector? Regarding the mentioned partnerships with the private sector, do these relationships already exist or will they be expected to be established by The Carter Center?

INL Response: Yes, both sectors public and private are necessary for a future sustainability and continuity of the program.

Question 3:

Could the project potentially be expanded to other municipalities outside the department of Guatemala? If so, what is the process and timeline for expansion?

**INL Response:
Yes, the idea is to expand the PAL program Nationwide gradually. First, we want to start by focusing in prioritized red zone areas in the City and rural areas of Guatemala city where INL has other programs with the PNC and the Guatemala Municipality. After the**

1st year we want to make an assessment of how the program is going and see the potential for expansion by annexing other existing programs from the public or private sectors.